Contents (Academic papers)

9 ADVANCING THEORY
9 No. 128 - A comprehensive conceptual model of contemporary coolness for brand and social marketing
11 No. 106 - Advancing Theory and Research in Social Marketing: Interactive Management for Complex Problem Thinking
14 No. 26 - Envr-ethical Dialogism: Implications for CSR and Consumer Engagement!
17 No. 30 - Improving the Social Marketing Experience
19 No. 103 - Incentivizing Online Social Marketing Message Diffusion: A Conceptual Framework
19 No. 97 - Looking through a glass onion: A mixed method formative research case
19 No. 81 - Moving Forward: Conceptualising the Social Marketing Value Chain
19 No. 7 - Social Marketing Ethical Dilemmas: Pursuing Practical Solutions for Pressing Problems
21 No. 79 - The incorporation of Transformative Consumer Research principles within the ‘Cancer Good News’ social marketing project: A Case Study
21 No. 168 - Ethnography and filmmaking for Indigenous anti tobacco social marketing
24 No. 11 - Truth in Social Marketing: Applying Truth Frameworks to the Strategic Evaluation of Social Marketing Campaigns
26 No. 149 - Using value theory for segmentation in social marketing

29 CHARITY & NFP
29 No. 82 - Cross-Cultural Shared Leadership as a Vehicle to Achieving Community-Level Behavioural Change through Capacity Building
32 No. 152 - Encouraging others to donate: The importance of social context for positive word-of-mouth communication
32 No. 86 - headspace “We’ve Got Your Back” Campaign: Supporting young Australians through tough times
34 No. 40 - Marketing Strategy in the Context of Managing Social Enterprise Dualities
34 No. 142 - Receiving Help: Learning from Sri Lankan Victims of the Asian Tsunami
37 No. 43 - What Rocks Your Boat? When “Attraction” meets “Social Identity” to Achieve Behavioral Change

40 CRIME, SAFETY & JUSTICE
40 No. 100 - A qualitative analysis of young drivers’ perceptions of driver distraction social marketing interventions
42 No. 123 - Examining Response to Drink Driving and Speeding Road Safety Television Advertisements in Eight Countries*

45 CRITICAL SM
45 No. 136 - An Analysis of Complaints about Alcohol Advertising on Social Media: A Regulatory Perspective

45 DOMESTIC SAFETY
45 No. 121 - Marketing Clean Cookstoves in Central Java, Indonesia

48 ENVIRONMENT & SUSTAINABILITY
48 No. 12 - Aggregating Potential Collective Action To Motivate Pro-Social Consumption
50 No. 48 - Critically Analysing Social Marketing Response to Electricity Crisis in South Africa: An Appropriate Model Proposed
52 No. 126 - Developing Culture Change Campaigns for Military Environments: I Am Air Force Energy Campaign

53 No. 118 - Identification of barriers and benefits for Jack Johnson’s All At Once campaign.
55 No. 78 - If Climate Change is a Super Wicked Problem, is Social Marketing a Super wicked Solution?
55 No. 94 - Perceived value of using energy efficiently among low-income older residents
55 No. 32 - Social Practice Theory: A New Insight for Social Marketers to Foster Pro-environmental Behavior

57 LIVING WELL
57 No. 84 - Applying Social Marketing Strategies to Address Common Pitfalls of Health Behaviour Change Apps
59 No. 34 - Anti-Fat Bias, Health Consciousness and Eating Behaviour
62 No. 24 - Matthew Changing Social Norms through Community-Based Social Marketing
62 No. 56 - Drivers of Condom Brands Perception, Choice and Loyalty among Generation Y South Africans: A Proposed Model
65 No. 15 - Enhancing Well-Being through Anti-Depression Campaign Websites: Application of Transtheoretical Model
65 No. 42 - Increasing Walking Among Overweight and Obese Adults: Initial Insights from an Australian Formative Study
65 No. 157 - Silver surfers: proposing an e-servicescape framework for active ageing
67 No. 67 - Stick With It! Preliminary Results of a Pilot Study using Nudging to Assist with Weight Loss Maintenance
68 No. 6 - The Use of Photovoice to Understand American Indian Youth’s Perceptions of their Dietary Landscape

70 SUBSTANCE USE
70 No. 99 - Alcohol Consumption Behaviours in Vietnam: A Tale of Two Cities
70 No.54 - Can social marketing approach help towards better law implementation?
73 No. 9 - Alcohol social marketing campaigns on Facebook: Comparing two approaches

74 SYSTEMS SM
74 No. 91 - Corporate Social Responsibility and Problem Gambling Marketing Programmes
74 No. 102 - Social Marketing and Marketing Systems; Towards a Coherent Theory of Change
74 No. 125 - The Role for Social Marketing in the Program of Saving Lives at Birth in Indonesia

74 TECHNOLOGY
74 No. 23 - Disguising the Performance of M-games in Social Marketing
76 No. 69 - Exploring the Use of Sport-Linked Alcohol Marketing via Social Media

77 TOBACCO
77 No. 110 - ‘Touchdown on Planet of the Vapes’: UK E-Cigarette consumer behaviour and attitudes - a netnography.
79 No. 41 - Learning from commercial marketing: Novel use of cigarette packaging to communicate health messages
82 No. 46 - Please Like Me – A Qualitative Evaluation of the Make Smoking History Facebook Page
82 No. 134 - When it’s good to be a quitter: The development of youth orientated counter-marketing anti-tobacco resources.
85 No. 29 - For and By the People: Promoting Citizen Participation in Local Governance in Bangladesh

87 No. 36 - A Review of Global Social Marketing Case Studies involving HIV/AIDS, Hepatitis fC, and STBBIs

89 No. 62 - Say ‘Yeah, Nah’ and Ease Up On The Drink

92 No. 64 - Does ‘Pride’ Work? A meta-analysis of the effect of 84 social marketing campaigns for conservation


95 No. 70 - Make the Most of Waste

98 No. 75 - Curriculum, Collateral and Collaboration: Addressing Alcohol and Social Norms in an Australian High School Setting

101 No. 83 - Talking Families – Using Social Marketing to Prevent Child Abuse and Neglect

103 No. 87 - Changing the Binge Drinking Culture amongst Young Adults in Australia

104 No. 90 - Holding up the Mirror to ‘System 1’: Facing the Reality of Unconscious Racial Discrimination

107 No. 93 - The Greatest Gift: Improving Couple HIV Testing Rates in South Africa

109 No. 104 - Creating Change: Learnings from the use of Digital Tools

111 No. 105 - Using Social Marketing in India to Engage Private Sector for Reproductive Health Products

113 No. 108 - Public Private Partnerships Impact on Increasing Uptake of Modern Contraceptives through Innovative Social Marketing Campaign

116 No. 112 - Building Engagement over Time for Low-Priority, Repetitive Behaviours - Team Power Smart Update

118 No. 114 - A Review of Recent Landmark-Designated Social Marketing Case Studies Involving Sustainable Transportation

121 No. 120 - Beyond "Heads on Beds" for USA Hospital Marketers

123 No. 121 - Marketing Clean Cookstoves in Central Java, Indonesia

127 No. 122 - Changing Behaviours to Scale Up Rural Sanitation in the Philippines

128 No. 126 - Developing Culture Change Campaigns for Military Environments: I Am Air Force Energy Campaign

131 No. 129 - Victory Is in the Planning: What Sun Tzu Can Teach Social Marketers

132 No. 135 - Engaging Women in Rural Communities to Become Entrepreneurs and Effective Behavioural Change Agents

135 No. 137 - Using Research to Inform the Development of Social Marketing Campaigns for HIV Self-Testing in Kenya and South Africa

137 No. 143 - Healthier, Happier. Using Online Assessment and Digital Support Tools to Facilitate the Reduction of Overweight and Obesity in Queensland

139 No. 147 - The Real Warriors Campaign: Reaching Out Makes a Real Difference

142 No. 158 - “The health shop” - An Integrated Social Marketing Approach to Generate Demand for Malaria Testing

144 No. 164 - The Mistakes Campaign: Changing how we think about speed

146 No. 167 - The Use of New Media using Peer Promoters in HIV and Substance Abuse Prevention

148 No. 169 - Social Marketing in a Systems Intervention: Healthy Together Victoria

152 No. 170 - headspace "We've Got Your Back" Campaign: Supporting young Australians through tough times

154 No. 171 - Using Commercial Marketing Techniques to Introduce New Contraceptive Products in Zambia and Malawi
Aims and objectives

There is a commonly held perception that the majority of Australian teenagers drink alcohol, and a perceived ‘social norm’ among teenagers that their peers are drinkers and expect them to be drinkers. However, results of the Australian Secondary Schools Alcohol and Drug (ASSAD) Survey, conducted every three years since 1984, show a decline in the proportion of teenagers who are regular drinkers; from 30% of 12-15 year olds in 1984 to 11% in 2011, and 50% of 16-17 years olds in 1984 down to 35% in 2011 (White & Bariola, 2012).

The ‘Alcohol and Social Norms Project’ conducted in a municipal high school aims to correct misperceptions held by students and the school community regarding teenagers and alcohol and to foster an environment which supports young people’s decisions not to drink. That is, this social norms campaign is based on the evidence that the harmful behaviour of under age drinking occurs far less than what most people believe; it is indeed these beliefs themselves which have been found to be the precursor to behavioural intention and behaviour (Azjen, 1981) which is the focus of this paper.

Behavioural Objectives and Target Group

The behavioural goal for the project was to reduce underage drinking by changing the perceived cultural acceptance of underage drinking. For behaviours that are high-involvement and planned, the precursor to behavioural change is attitudinal change and, informed by the Theory of Planned Behaviour (Azjen, 1981) thus the objective of the social norms curriculum was to impact on the behavioural and normative beliefs of young people in order to influence behaviour change. By engaging students and the school community in a comprehensive social marketing campaign supported by targeted strategies, the project aims to:

1. Decrease the proportion that agree that it is okay to drink alcohol regularly by 10%; from 5.5% to 4.95%.
2. Decrease the proportion that agree that other teens think it is okay to drink alcohol regularly by 10%; from 23.6% to 21.24%.
3. Decrease the proportion that agree that adults in the community think it is okay for young people to drink regularly by 10%; from 10.5% to 9.45%.

The primary target group are students at a municipal high school in years seven through to ten (aged 12 – 16 years). The secondary target audiences are the broader school community, including parents. It is important to note that this project was one component of a broader whole-of-community intervention to address underage drinking using a social norms approach within the municipal area. This paper reports early findings of a long term strategy to reduce underage drinking.

Citizen/customer orientation

In 2013, comprehensive formative research and community consultation took place including a CARTI survey (n= 610), online baseline survey (n=513), school survey (n=241), stakeholder interviews (n=9) and focus groups (four groups of teens (n= 27), two groups of parents of teens (n=27) and two with community members (n=13)) and these informed the social marketing strategies, including the social norms curriculum and school/community communications campaign.

The Social Offering

The social offering is the development of a supportive culture and environment in which young people feel it is okay not to drink. The school-based components specifically provide students with the opportunity to engage with others and develop awareness of perceived and actual social norms in relation to underage drinking. The curriculum was designed to help students to develop knowledge and skills in an applied learning environment, including problem solving, refusal skills, refusal strategies and dealing with social pressure.

Key messages, images and taglines were tested in additional focus groups: seven with teens (n=34), three with parents of teens (n=27) and two with community members (n=13) and these informed the social marketing strategies, including the social norms curriculum and school/community communications campaign.

Key stakeholders critical to the success of the school implementation were (1) teachers within the PDHPE faculty, (2) administrative staff and (3) student leadership teams. The alliance of these stakeholders ensured timely execution of all aspects of the project and message credibility for the various target audiences. PDHPE teachers contributed to the development of the two ‘Alcohol and Social Norms’ curricula through faculty meetings facilitated by the head teacher. When the curricula were finalised, a more detailed briefing took place to provide teachers with further background about the social norms approach. School executive staff also supplied regular project information for inclusion in school newsletters, website links, emails for staff as well as mail outs for students.
The engagement of the Student Representative Council and the school’s Volunteer Committee also ensured student participation in authentic school settings as well as an avenue for feedback to project staff about the relevance and acceptability of planned activities. One student is now a paid employee of the broader community project, assisting with community events and other campaign related activities.

**Competition analysis**

The pervasive marketing of alcohol brands in Australia creates a competitive environment in which to challenge the ‘social norm’. Alcohol marketing aims to create strong brand identity (Caswell, 2004) and there is substantive evidence that children (and teens) both recall (Lieberman and Orlandi, 1987) and enjoy ads for alcohol (Grube, 1993). Today, young people are exposed to alcohol advertising through traditional television, magazine and billboard advertising but also social media pages, competitions, alcohol branded merchandise and sponsorship of sports events and music festivals, all of which play a central role in young people’s lives and aspirations. The curriculum helped students to identify the influence of the alcohol industry on the drinking culture, and think critically about industry related marketing.

Competition also includes underage drinkers who promote the incorrect social norm that everyone drinks and who encourage their peers to drink. While the proportion of underage drinkers is declining, those who do drink are drinking more. The 2011 ASSAD survey reported that of those who had drunk alcohol in the previous twelve months, 37% drank to risky levels for short-term harm, up from 29.7% in 2008. The curriculum and school-based communication materials helped students to identify high-risk situations and develop skills to resist social pressure to drink.

**Segmentation and Insight**

The key market segments for this project were the municipal high school students in Yrs 7-10 and the broader school community, including parents. The CATI survey indicated that 73.3% of adults in the town think it is ok for a 16-year-old to have a sip of alcohol; 57.4% think it is ok for them to have a weak drink of alcohol, and 21.9% to have a full drink of alcohol. Data from focus groups identified that parents generally didn’t support providing alcohol to teens to take to parties- however, they drew a distinction between this and ‘sips and tastes’ at home. Similarly, in the baseline survey, 60.4% of 12-17 year olds (n=154) agreed that a 15 year old should be allowed to drink alcohol, under parental supervision in their homes; the figure rose to 88.3% when the scenario considered was a 17 year old.

One of the key insights gained from the qualitative research was that we need to address social norm misperceptions – but to do this carefully and incrementally (as students and parents believe that their own views are more conservative than their peers, and are cynical about industry related marketing.

**Integrated Intervention Mix**

The Project has a core product of social acceptance of not drinking alcohol. The actual product is the school curriculum and the messages and strategies taught to students to enable them to address misperceptions and be confident in their decisions not to drink (and relevant adults in their decisions not to provide alcohol). The augmented products include the merchandise, materials and resources distributed to students and the school community.

The price associated with adopting the desired behaviour (not drinking) is intangible and perception driven. There are substantial costs associated with rejecting perceived norms, often due to perceived social consequences such as image and acceptance (Prentice and Miller, 1993). The perceived cost of not drinking, therefore is likely to be high when undergraduate drinking is believed to be the norm. Beginning with what the target audience(s) believe and understand, perceived costs associated with drinking were increased by portraying the consequences associated with the consumption of alcohol including the effect on the brain, social impacts and legal implications. Conversely, the costs of not drinking were decreased by educating students about actual social norms of teen alcohol consumption, as well as providing skills and resources to help students to abstain. Changing social norms is a complex and slow process, and unlikely to be achieved via a single intervention. Implementing a curriculum that reflects back facts and local statistics on the community’s (and peers’) attitudes and values, we begin to challenge young people’s misperceptions about these norms, reduce perceived psychosocial costs and increasing perceived benefits of not drinking.

The promotional aspects of the campaign within the school were diverse and ongoing. This primarily involved ambient media as previously described. In terms of placement, the intervention occurred within the school setting, with the main component of the curriculum taking place in PDHPE classes. This helped to promote discussion among teens about social norms of underage drinking with peers in a routine and safe environment. The connection of the campaign to the ongoing community intervention – including using many of the same images and taglines – meant that the messages taught in the curriculum were reinforced in the community. For example, the local bus company (which provides the school bus service) offered free placement of the campaign posters on the rear windows of buses; and paid advertising was prominent in the local shopping centre and community venues.

**Co creation through social markets**

Key stakeholders and consumers were actively consulted prior to, and during, the development of the curricula and campaign materials. One of the driving key insights gained from this experience was that both teens and parents are entrenched in the societal misunderstanding (and acceptance) that most teens drink, and that there are situation-dependent occasions where this is acceptable to adults. We used this local data (CATI surveys, school surveys etc) in the development of resources such as infographics, whereby the data was co-presented with ‘factual’ data from ASSAD data for example, to illustrate the difference between perceptions and reality. The multiple rounds of focus groups and interviews, and the establishment of a community consultative committee, ensured that the intervention messages themselves were co-created by the target audiences. Additionally, co-creation was demonstrated by the involvement of teachers in the development, implementation and evaluation of the curriculum.

**Systematic planning**

A comprehensive program planning phase based on the concepts and techniques of social marketing (Kotler and Lee, 2008) was carried out which included detailed multi-dimensional methodologies, project based and school based timelines, budgets, project logic model and ethics approval by the University. Specific phases were: organisation and planning (Jan-Jun 2013); formative research and community consultation/marketing research (Jan-Aug 2013); baseline data collection and CATI (Mar-Sep 2013); intervention, including audience segmentation, marketing mix, production of materials (Oct 2013 – Sep 2015); process evaluation and monitoring (Oct 2013 – Sep 2015); post-intervention data collection (Oct – Dec 2015); analysis and reporting (Oct – Dec 2015).

Additionally, the Theory of Planned Behaviour (Azjen, 1988) which encompasses attitudes (e.g: the pros and cons of engaging in underage drinking), subjective norms (e.g: the belief that peers, friends and family condone the engagement in underage drinking) and perceived behavioural control (the degree of difficulty in being able to control the behavioural intention – not drinking) was incorporated in the planning process. These elements were carefully considered when designing the formative research questions and strategies, the development of campaign collateral, and the preferred methods of working within the local environment.

**Results and Learning**

Process measures to assess any impact of the curriculum included lesson evaluations completed by students at the end of each lesson and ongoing feedback from teachers. As well as stating what they liked and disliked about each lesson, students responded to different statements designed to measure the stated outcomes for each lesson. Overall the lesson evaluations reflected that the majority of students engaged with the objectives of each lesson and that the lessons improved their understanding of social norms.

Outcome measures to assess any impact of the curricula consisted primarily of pre and post surveys. Students were asked to respond to statements about drinking alcohol, specifically what they thought, what they believed their peers thought, and what they believed adults in the community thought. For example, a shift in the perception of social norms is demonstrated by the proportion of students (from 145
surveys) who answered ‘Definitely OK’ in response to the following statements: “I think it is ok to drink alcohol regularly (1 or more times per month), decreased from 5.5% (pre) to 0.9% (post); “I believe other teens my age think - It is ok to drink alcohol regularly” decreased from 23.6% (pre) to 7.4% (post) and “I believe adults in my community think - It is ok to drink alcohol regularly” decreased from 10.5% (pre) to 3.7% (post). The reduction in the perception by teens that other teens drink is one example of how this project is meeting its initial objectives of facilitating and establishing the precursor to a behavioural outcome. That is, changes in beliefs and attitudes, given the significant relationship between normative beliefs, social norms and alcohol consumption (Maddock and Glanz, 2005), is a positive step towards a reduction in underage drinking.

Process measures and anecdotal evidence (obtained through the Student Representative Council and staff meetings) suggest that the project tagline and materials have good reach, recognition and are stimulating debate and conversation. From a teaching point of view, teachers have reviewed lesson length, success of particular resources and activities and the overall application of the unit to the New South Wales PDHPE curriculum. Despite the majority of students expressing an understanding of the principles of social norms, there is still work to be done in correcting misperceptions. Out of a total 266 responses, just over half of students (52%) agreed or strongly agreed that the lesson helped them realise most Australian teenagers don’t drink. Future work in the latter part of this project (for example, student visualisation projects in Art classes in Term 4, 2014) will seek to further enforce the message that most teens don’t drink to build on the foundation of the unit taught in term one. The ongoing collaboration also provides an opportunity to address a barrier identified in the evaluation that, despite expressing enjoyment of in-class peer interactions, only a small proportion of students indicated any likelihood of engaging with their peers on these topics outside of a classroom.

References